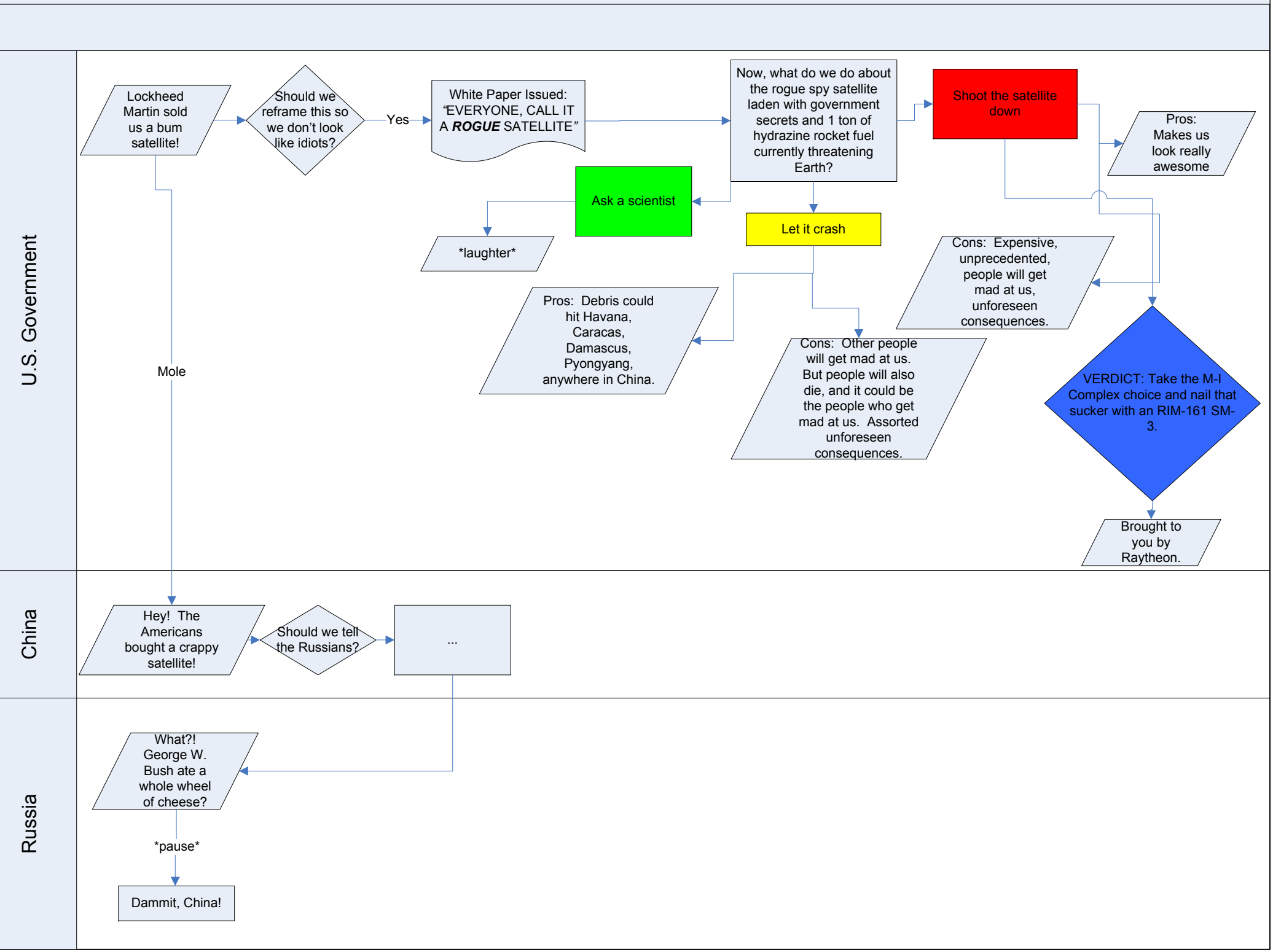Essence of Decision, 2008-style.